

TAB E

SYNOPSIS OF LIAISON WITH AND SUPPORT OF OTHER
GOVERNMENT AGENCIES - [REDACTED]

1. By way of introduction, [REDACTED] reviewed Support agreements presently in effect between CIA and other Agencies with the observation that a number of Conference participants were not familiar with the agreements. He concluded that procedures are working satisfactorily in the field, but the Headquarters position is questionable.

2. To reflect the Headquarters liaison position, comparison was made between channels of complete liaison as practiced by the Medical and Communications Staffs directly to their counterparts in other Government Agencies as opposed to some Support Officers in which there are no open channels of liaison.

3. Concerning administrative liaison at Headquarters, the consensus of the participating groups was that there should be but one office through which policy matters should be discussed with another Government Agency. It was concluded that the level should be within the Immediate Office of the DD/S. It was unanimously agreed that such a plan should not take away established direct lines of liaison considered to be in the best interests of CIA.

4. The importance in selection of personalities to conduct liaison was emphasized. Productive liaison can be accelerated if the individual selected from CIA is effective in setting the stage.

5. Responsibilities of the Support Officers for improving our rapport with other Government Agencies was considered. An example was given wherein Commo had liaised at Headquarters level with the [REDACTED] Administrative Officer going to [REDACTED] having benefited from previous and effective known relationship that the Agency had enjoyed at another Post. Lunches were suggested as a way to cultivate people from other Government components known to be witting and friendly to Agency objectives. Security implications related to such liaison are always present and we must concern ourselves with the number of people exposed to the Agency and/or Agency operations to other people.

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7. In conclusion, then, the man on each end of the communication line has got to know what he is doing, and to do so has got to find out what the formal agreements are between our departments and the other Government departments concerning support. Secondly, that we have got to have some kind of a direct line of communication at the working level on every day working problems other than policy. Lastly, on policy, we need to know to whom we go and through what channel we go to get an existing policy changed or a new policy created.

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